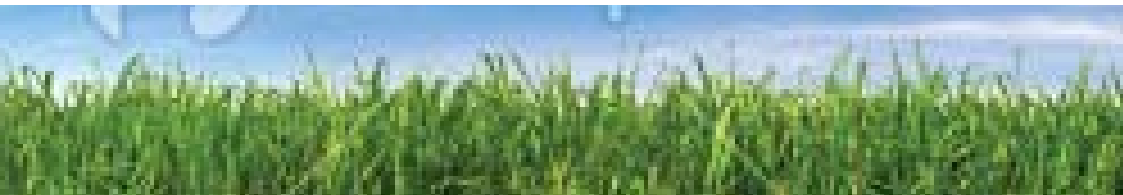
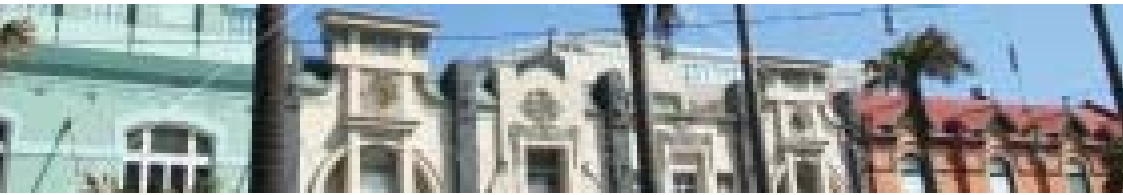
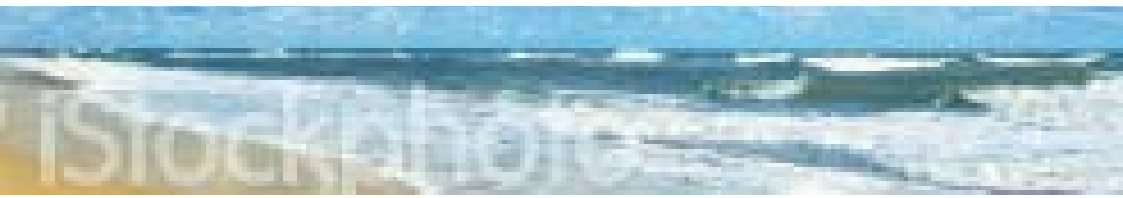


SHOROC ANNUAL REPORT 2008



SHOROC

Shore Regional Organisation of Councils

*Incorporating Manly, Mosman,
Pittwater & Warringah Councils*



CONTENTS

PRESIDENT'S REPORT	2
THE SHOROC ORGANISATION	4
THE SHOROC REGION	6
BOARD MEMBERS	8
SECRETARIAT REPORT	14
REGIONAL ADVOCACY	15
REGIONAL ACTIVITIES	16
FINANCIAL REPORT	23
CONTACT DETAILS OF MEMBER COUNCILS	29

PRESIDENT'S REPORT



CR DR PETER MACDONALD
President of SHOROC

I am proud to present the report on the activities of SHOROC for the 2007-2008 year. This is my last year as President and member of the Board, so as well as presenting the report I will also give my reflections on the work and direction of SHOROC.

SHOROC has a small secretariat. Its achievements depend on and attest to the collaboration, cooperation and goodwill of member councils and their staff to achieve tangible benefits for local councils and their communities. The range of projects that SHOROC undertakes collaboratively each year are as diverse as the benefits that flow from them. Here is a sample from this year's activities:

New joint purchasing arrangements for a range of products allows greater purchasing power resulting in savings to councils, savings that can be used for other projects.

The introduction of Tenderlink, an electronic tendering facility, provides a streamlined administrative process that attracts a wider pool of prospective suppliers for goods and services to local councils.

A locally tailored booklet entitled "HELP" assists parents and supervisors to teach driving skills. This will ultimately make our roads safer.

A partnership with Soundwaves Productions has resulted in the creation of a Northern Beaches Youth Orchestra. Young aspiring musicians now have an opportunity to play as part of an orchestra locally and the cultural life of our communities is enhanced.

A range of human resources management activities helps attract, develop and retain high calibre staff.

Work with local housing providers to increase social housing in the area will enable local residents to remain in the area at different phases of their lives.

Working cooperatively with the Manly, Warringah Pittwater Sporting Union to improve the management of sportsfields will encourage local participation in active sports on quality fields and improve the health of our residents.

The regional State of the Environment report allows us to better understand the state of our environment and to see the extent of effort expended by local councils to protect

and enhance the environment and to promote sustainability.

The benefits of some activities will be less immediate but potentially more far reaching. This year SHOROC completed two important studies: a Land Use and Transport Study and an Employment Study. These studies were undertaken to inform planning to address current needs, future challenges and to meet employment and dwelling targets set by State Government as part of the Metropolitan Strategy for Sydney. However the reports highlight that there are complex problems and no simple solutions. Potential solutions need to be assessed in relation to other issues and our values about the future.

For this reason, in March this year the SHOROC Board resolved that SHOROC prepare a strategy for the region rather than consider employment and transport in isolation.

Preparation of the regional strategy will be a test of the maturity of SHOROC. An optimal outcome will depend on a willingness to work together and to resolve any differences to come to an agreed strategy.

It has been an honour to have been President and member of the SHOROC Board. As outgoing President I thank, Denise Wilton (Mayor of Mosman Council and SHOROC Vice President), David James (Mayor of Pittwater) and Dick Persson (Administrator,

Warringah Council) for their support and contribution. I thank the General Managers for their contribution as Board members and also for making sure that SHOROC is efficiently and effectively run and able to deliver its projects. I thank SHOROC staff, Leta Webb, Executive Director and Andrea Dawson, Administration Officer for their hard work and the many staff from local councils who have worked on SHOROC projects for their dedication and achievements.

This past year was the first full year of the operation of SHOROC as an incorporated association, responsible for the management of its own affairs. I believe SHOROC is an organisation growing in confidence and that it will go from strength to strength as a vehicle for collaboration and cooperation between local councils working for the benefit of their communities.

Councillor Peter Macdonald
Mayor of Manly
President of SHOROC Inc

THE SHOROC ORGANISATION

THE ORGANISATION

The Shore Regional Organisation of Councils (SHOROC) is an incorporated association of local councils on Sydney's Northern Beaches. The organisation comprises Mosman, Manly, Pittwater and Warringah Councils.

VISION

A strong co-operative group of councils, taking a leading role on issues of regional significance.

MISSION

To value the individuality of member councils while co-operating to achieve a better deal for the community through networking, resource sharing, planning and lobbying.

OBJECTIVES

Planning and collaboration:

To plan and collaborate to address regional needs, problems, opportunities and challenges.

Co-operation and Resource sharing:

To improve the quality, efficiency and cost effectiveness of councils' services and facilities through co-operation and resource sharing where there are benefits to the councils and their communities in so doing.

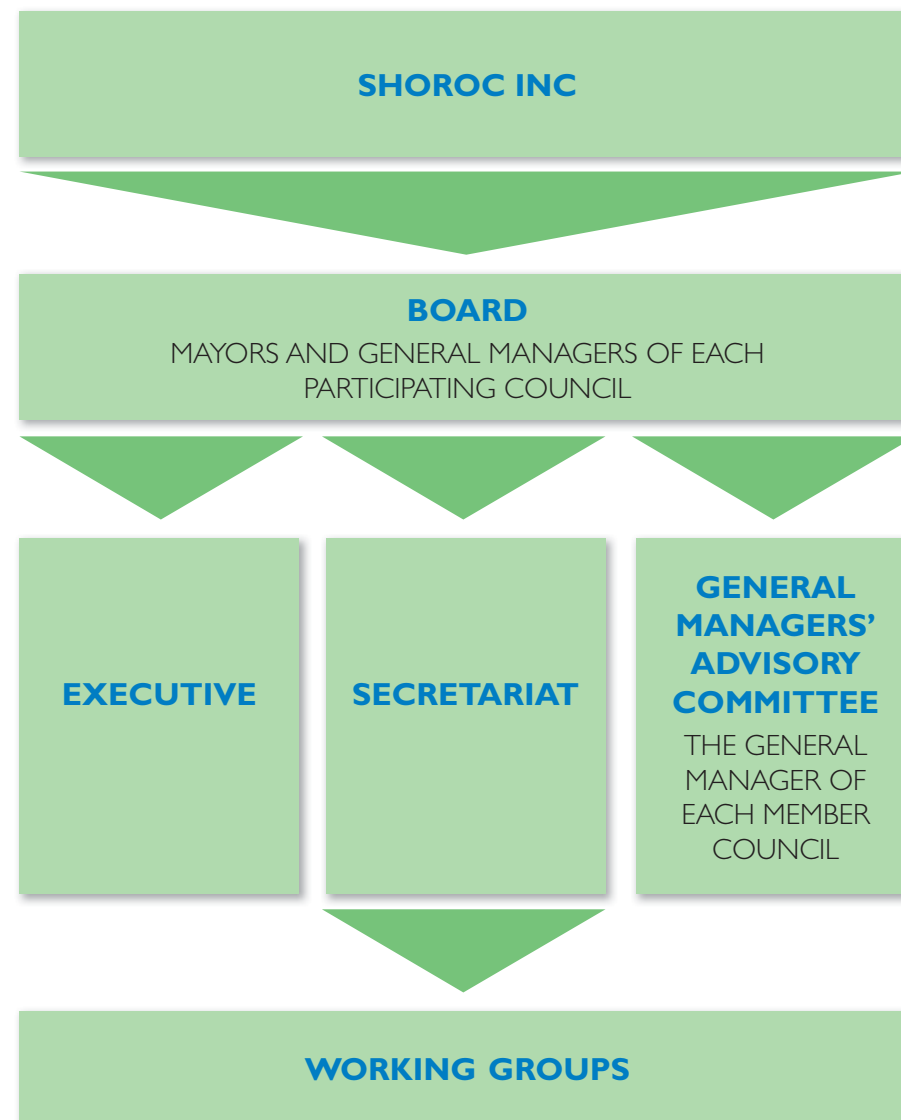
Advocacy and Regional Leadership:

To seek to attract funds and resources and to influence the decisions of other levels of government, the private and non-government sector to meet the social, economic, service and infrastructure needs of the region and its residents and to protect the area's environment and lifestyle.

ORGANISATION STRUCTURE

The SHOROC Board comprises the four Mayors and the four General Managers of the member Councils. The Board responsibilities are shared by each Council on a rotating basis, with the Mayor assuming the role of SHOROC President.

Under SHOROC's constitution, the General Managers Advisory Committee has responsibility for overseeing the efficient management of SHOROC and for staffing matters.



SHOROC REGION

REGIONAL PROFILE



Photo Courtesy of Pittwater Council

The SHOROC region comprises the four local government areas of Mosman, Manly, Warringah and Pittwater.

These four Councils represent about 250,000 residents of whom about 133,000 live in Warringah; 54,000 in Pittwater; 37,000 in Manly; and 26,000 in Mosman. The region covers an area of 288 square kilometres and is bordered on three sides by water:



Photo Courtesy of Chris Parsons, Manly Council

The region has major transport shortcomings in comparison with other parts of Sydney as there is no rail system and the region relies exclusively on three road corridors connecting it to the rest of Sydney being Mona Vale Road, Wakehurst Parkway and Roseville Bridge. Buses and ferry services provide the only means of public transport and there is still a reliance on private vehicle use to access many areas.



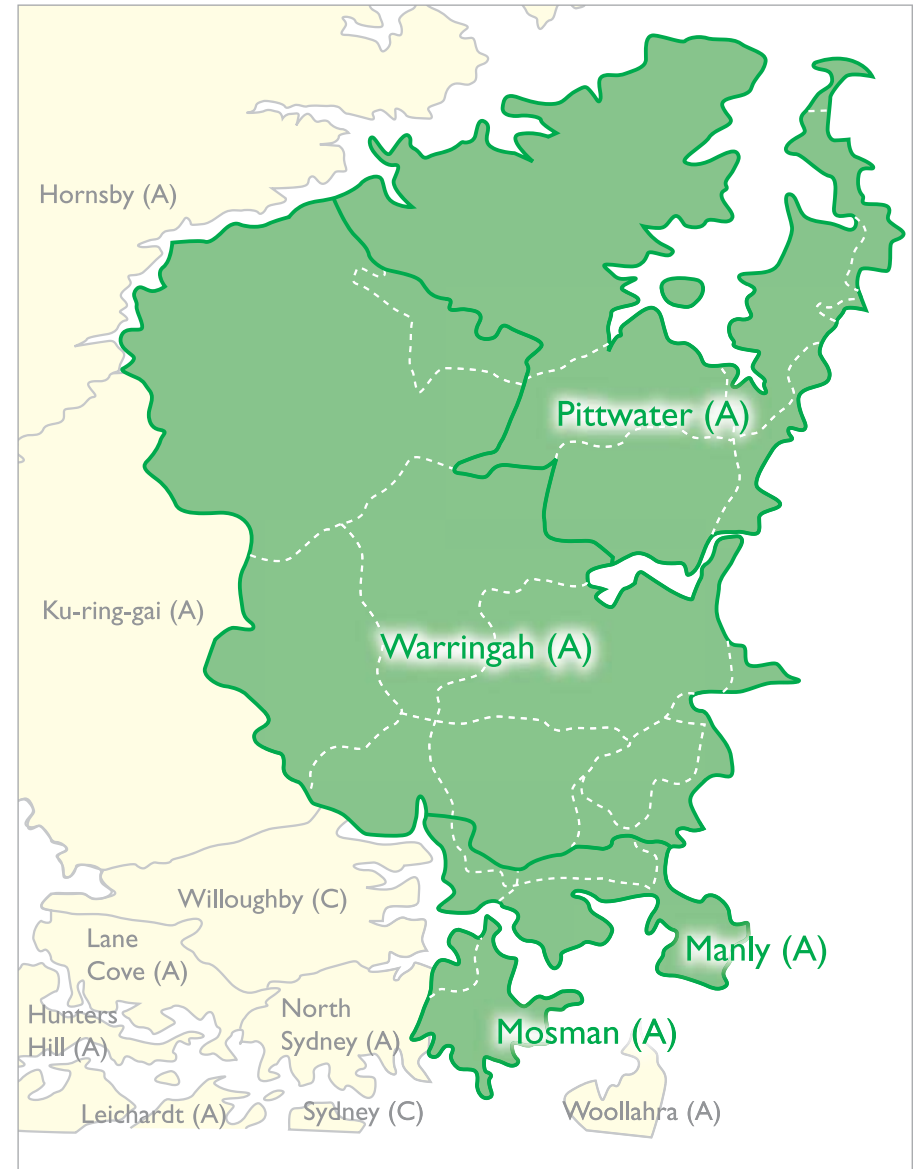
Photo Courtesy Mosman Council

The increasing cost of housing is expected to impact on the availability of lower paid but 'key' workers in the region. The lack of affordable housing for lower paid workers, plus the difficulty of access from outside the area may result in fewer potential employees entering the area to fill positions in the more modestly paid areas of employment such as retail, child-care and nursing.



Photo Courtesy of Tony Dawson.

The SHOROC region is fortunate to have access to a large number of beautiful coastal and harbour beaches, National Parks, playgrounds, golf courses, swimming pools and reserves for passive or active recreation. Warringah Mall is our major retail centre with work in progress in Balgowlah on the Totem development which will ultimately provide another large retail and residential complex. The natural beauty of the area is enjoyed by residents and an ever increasing number of overseas, interstate and day visitors.



BOARD MEMBERS



MANLY COUNCIL



CR DR PETER MACDONALD

Mayor of Manly, SHOROC President from October 2007

Councillor Dr Peter Macdonald has been Mayor of Manly since he was popularly elected in 2004. He has been a councillor since 1987. A doctor, he worked as a general practitioner in Manly for 25 years and then served as the independent member for Manly in NSW parliament from 1991 to 1999, when he retired. He is currently the Chairperson of Australian Doctors International, a humanitarian organisation he founded in 2001.



MR HENRY WONG

General Manager Manly

Henry Wong is General Manager of Manly Council, a position he has held since 2002.

Prior to joining Manly, he served on the executive and boards of two other Regional Organisations of Council (ROCs). Henry holds qualifications in law, management, engineering, and eBusiness.

BOARD MEMBERS



MOSMAN COUNCIL

CR DENISE WILTON

Mayor of Mosman, SHOROC Vice President

Denise Wilton's profession has been teaching, engaging her in a wide range of teaching experience from pre-school to secondary, specialising in Special Education and also teaching Aboriginal students. Her professional experiences have led her to be interested and pro-active in issues of services to children and young people, people with disabilities and Aboriginal Reconciliation. Environmental issues are a priority for her as a Councillor and she is an enthusiastic supporter of community environmental groups and an initiator of a number of environmental projects. A strong advocate of SHOROC, she believes that the regional collaboration has delivered many positive outcomes for our communities.



MR VIV MAY

General Manager, Mosman

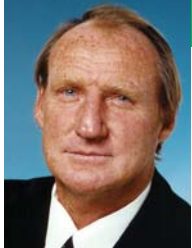
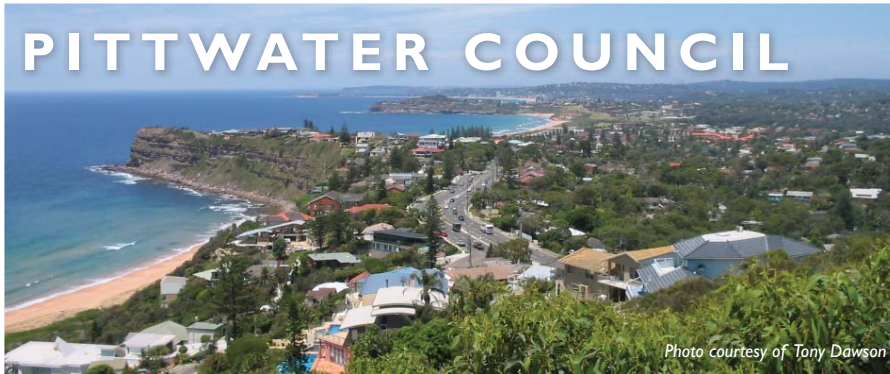
Viv May has been the General Manager of Mosman Council since 1993 and was previously the Town Clerk from 1986. He has lived and worked in the SHOROC region all his life.

Viv was awarded the Public Service Medal in the 1999 Australia Day Honours list.



BOARD MEMBERS

PITTWATER COUNCIL

**CR ALEX MCTAGGART**

*Mayor of Pittwater until September 2007,
President of SHOROC until September 2007*

Councillor Alex McTaggart was Mayor of Pittwater Council from September 2005 until September 2007. He has been a Councillor since 1999. From November 2005 – March 2007 he was the independent member for Pittwater in the NSW parliament.

Alex has a background in accounting and qualifications in teaching and horticulture.

**MR MARK FERGUSON**

*General Manager Pittwater
Treasurer of SHOROC from 12 December 2007.*

Mark Ferguson has been General Manager of Pittwater Council since 2005. Prior to that he was General Manager of Coffs Harbour Council from 1998.

Mark's qualifications include an Executive Master of Business Administration and qualifications in business and local government.

BOARD MEMBERS

PITTWATER COUNCIL

**CR DAVID JAMES**

Mayor of Pittwater from September 2007

David James has been a Councillor at Pittwater Council from 2004 - 2008 and was elected Mayor in September 2007. David was a former Councillor at Warringah Council from 1980 - 1983.

David has spent his working life as a marine engineer most recently working on Sydney Harbour tugboats and has lived in the Pittwater/ Narrabeen area since he was a child.

David is a member of the following Committees:

- Board Member of Community Care Northern Beaches
- Board Member of the Narrabeen Lagoon Restoration Project
- President of the Australian Institute of Marine and Power Engineers (Sydney)



BOARD MEMBERS



Photo courtesy of Warringah Council



MR DICK PERSSON, AM

Warringah Administrator

Dick Persson was appointed as Administrator of Warringah Council in July 2003, following dismissal of the Council by the State Government.

Dick has held a wide range of chief executive positions in the public sector in NSW and Queensland over the last 20 years. He currently holds positions of Chairperson of HealthQuest. On Australia Day 2006 Dick was awarded an AM and appointed a Member of the General Division of the Order of Australia in recognition of his work for the community.

In February 2008 he was also appointed as Administrator of Port Macquarie Hastings Council.



MR RIK HART

General Manager, Warringah

Rik Hart has been General Manager of Warringah Council since March 2007. Prior to that he was Chief Executive of Hutt City Council in New Zealand for 6 years.

Rik has held a number of Chief Executive positions in government and the private sector in New Zealand and overseas.

ATTENDANCE AT BOARD MEETINGS

TOTAL NUMBER OF BOARD MEETINGS – 7 including AGM and Special Meeting

1. 22 August 2007
2. 31 October 2007 - Cr Macdonald was elected as President and Cr Wilton as Deputy President.
3. 12 Dec 2007
4. 12 Dec 2007 AGM
5. 19 March 2008
6. 19 March 2008 Special General Meeting to consider amendments to Constitution
7. 12 May 2008

Board Member	Title	Times Attending
Cr Denise Wilton	Mayor Mosman	6
Cr Dr Peter Macdonald	Mayor Manly	7
Cr Alex McTaggart, Mayor	Mayor Pittwater (until Sept 07)	1
Cr David James	Mayor Pittwater (from Sept 07)	5
Mr Dick Persson AM	Administrator, Warringah Council	5
Mr Viv May	General Manager, Mosman Council	7
Mr Henry Wong	General Manager, Manly Council	6
Mr Rik Hart	General Manager, Warringah Council	7
Mr Mark Ferguson	General Manager, Pittwater Council	6

EXECUTIVE DIRECTOR'S REPORT



The bulk of this report tells a story of outputs – activities and projects that have been undertaken by Councils working together under the banner of SHOROC. The list is impressive as is its diversity. However there is another story to tell: that is the story of the people from local councils whose dedication, goodwill, persistence and willingness to work towards a common goal have made SHOROC and its activities a success.

Behind each project there have been a number of people who have contributed in different ways:

Administrative staff and the executive assistants to Mayors, to the Administrator and to General Managers have made appointments, have booked, set up and cleared meeting rooms, have made sure refreshments are available, have ensured that everyone who needs to be informed has been and that information reaches the right people.

Professional staff have met regularly with their counterparts, have been willing to contribute their knowledge and ideas and to engage

in what has sometimes been lively debate and discussion. They have worked out how an activity is to be undertaken, have collated information and data, generated ideas and options, and have proof read and provided comments on reports.

Directors, managers and the supervisors have, in some cases, worked on SHOROC projects themselves, but have frequently had to accommodate their priorities to the demands on staff time of a SHOROC project.

Specialist staff have provided support to SHOROC as an organisation. Finance staff have offered advice on accounting and the application of GST. IT and technical support staff have helped set up office arrangements, provided IT support and helpdesk assistance, assisted with the purchase of new office equipment and with updating the SHOROC website.

The General Managers have met regularly to oversee progress on all SHOROC projects, have ensured that resources are available for SHOROC and within their own councils have worked on SHOROC projects, have discussed the directions of SHOROC and its projects, and have provided advice, support and encouragement to me and my role.

The Mayors and the Administrator, together with the General Managers as members of the SHOROC Board, have provided valuable guidance, feedback, direction and commitment to SHOROC activities.

EXECUTIVE DIRECTOR'S REPORT

SHOROC's Administrative Officer, Andrea Dawson has provided a range of valuable support services to me, to our SHOROC projects, to the SHOROC Board and to project teams.

SHOROC's success is the success of many and I thank them all for their contributions.

Leta Webb

Executive Director



SHOROC's Administrative
Officer, Andrea Dawson

REGIONAL ADVOCACY

ADVOCACY

SHOROC has continued its advocacy role and has participated together with the LGA President and other ROC Presidents in meetings with the Director General of Planning. At one of these meetings, the Mayor of Pittwater, representing the SHOROC President raised the idea of secondary dwellings (more commonly referred to as granny flats) as one strategy to increase housing options and to provide additional affordable housing. The State government has subsequently announced secondary dwellings as a strategy for affordable housing.

This year has seen significant changes to the planning and approvals system in NSW. The changes introduce new parties into the planning approvals process and affect the respective roles of the Minister, councils, the Land and

Environment court and private certifiers in the planning and approvals process. Other changes will impact on the character of neighbourhoods and the provision of infrastructure. Of particular concern to member councils has been the reduced scope for the use of section 94 plans.

In accordance with plans prepared under section 94 Environmental Planning and Assessment Act, councils are able to levy developers for funds to meet the increased demand that is generated as a consequence of new development for new or enhanced physical and community infrastructure, including open space. Member Councils supported a campaign by the Local Government and Shires Association, endorsing and funding an open letter printed in metropolitan media seeking to maintain the existing developer contributions system. Changes to the scope of section 94 will see Councils and their ratepayers carrying a higher burden to provide infrastructure.

REGIONAL ACTIVITIES

REGIONAL PROCUREMENT

SHOROC has a procurement group that meets regularly to identify opportunities for joint purchasing in order to benefit from greater purchasing power.

In accordance with a Memorandum of Understanding with Hunter Councils, this year SHOROC Councils have entered into agreements for the supply of a range of products including traffic and safety signage, stationery, hygienic services, concrete pipes, PVS pipes, readymix concrete, hardware, bagged concrete and gal posts and caps and are investigating opportunities for other product and services including road materials, turf and tyres .

Councils have also entered into an agreement with Tenderlink for the use of its electronic tendering facility. By using this facility, councils' tendering opportunities are communicated to a wide group of potential suppliers of goods and services.

The purchasing group are investigating introducing a common sustainable purchasing policy to maximise environmental outcomes.

REGIONAL STATE OF THE ENVIRONMENT REPORT (SOE)

A working group comprising environmental staff from member Councils have completed SHOROC's first regional State of the Environment report. This report was submitted to the Department of Local Government together with the annual reports of each individual Council in November 2007 as required by legislation. It is available on SHOROC website and the website of individual councils. Preparation of the second regional SOE report is well under way.



REGIONAL ACTIVITIES

WORKFORCE PLANNING AND DEVELOPMENT

SHOROC Councils have worked together on activities that promote workforce development and staff attraction and retention objectives:

- A series of leadership breakfasts were conducted for groups of about 40 staff each at which guest speakers spoke on key aspects of leadership.
- In order to attract those who are planning their future careers to careers into local government, SHOROC Councils cooperated to set up and staff a stand at EPO Careers Expo.
- SHOROC Human Resources Managers have met regularly with Human Resources Managers from NSROC Councils to identify opportunities for further cooperation. As study on successful collaborative projects elsewhere is being undertaken on behalf of the group by Macquarie University. Once this is completed, the group will agree on future collaborative activities.



Jenny Hill, Pittwater Council; Kelly Xiao, Mosman Council; Brett Downie, Warringah Council; Ray Brown, Manly Council.

MANAGEMENT CHALLENGE

The Local Government Managers Association organises an annual Management Challenge competition which is an internationally acclaimed professional / team development program designed to get the best out of present and potential leaders.

This competition is respected throughout Australia and New Zealand for its hands on approach to leadership development. The SHOROC region entered two teams named "Coastal Connections" and "Sea Dragons".



"Coastal Connections" – L to R: Jodie Crawford, Christian Menday, Lisa Wishart, John Kotalipos, Kathy Siu, Tim Macdonald



"Sea Dragons" – L to R: Juliana Collins, Anella Winton, Peter Baartz, Robina Warburton, Jim Camara, Debbie Bruce.

REGIONAL ACTIVITIES

NORTHERN BEACHES YOUTH ORCHESTRA



Through SHOROC, Manly, Pittwater and Warringah Councils worked in partnership with Soundwaves Productions to establish and operate a youth orchestra for the northern beaches. SHOROC Councils contributed start up funds and members of Soundwaves Productions donated their time to ensure that young musicians in the area will have the opportunity to develop their musicianship while at the same time providing cultural entertainment to residents. The orchestra will provide entertainment at some council events but will also pursue paid appearances so as to become financially independent.



Maddi Gale



Lily Mullin Chivers

AFFORDABLE HOUSING AND SOCIAL HOUSING

Despite the area's affluence, over 12,500 households in the SHOROC region are in housing stress (ie are low to moderate income households that pay more than 30% of their income in mortgage payments or rent). To maintain diversity, to ensure a local workforce for local businesses and services and to ensure that residents are able to remain in the area at different phases of their lives, key workers and low income households (including older people, young people, single parents and people with disabilities) need access to affordable housing and social housing for purchase and for rent.

Additional transitional housing is also required to meet the temporary needs of people in crisis or transition, for example women who have left a violent domestic situation and young people who find themselves homeless following family dissolution.

SHOROC has set up a working group to identify options to increase both affordable and social housing in the area. The working group is consulting closely with other housing providers and is expected to report to the SHOROC board in December.

REGIONAL ACTIVITIES

HELP – FOR LEARNERS, PARENTS AND SUPERVISORS



Road Safety Officers, with funding from NRMA Insurance, and the Local Government Road Safety Program, produced a booklet called *HELP-Help and assistance for learners, parents and supervisors*. The booklet and kit provides additional information for learner drivers and their supervisors to help them plan more meaningful driving lessons. The characteristics and challenges of local driving routes are identified and local route maps that are provided in the publication indicate driving tasks that are required to be performed to demonstrate driving competence that apply to each trip. The booklet and kit are available from each Council's Road Safety Officer.



CONSTITUTIONAL RECOGNITION OF LOCAL GOVERNMENT

Greg Craven, Vice Chancellor at the Australian Catholic University and constitutional law expert; Barry O'Keefe, Lawyer, former Mayor of Mosman Council and former President of the Local Government and Shires Association; Genia McCaffery, President of the Local government and Shires Association and Mayor of North Sydney Council and Graham Sansom, Director of the Centre for Local Government Studies, UTS were challenging guest speakers at an evening organised by SHOROC and NSROC for member Councils to discuss the need for recognition of local government in the Commonwealth constitution. This discussion was one of many organised by Councils and groups of councils across Australia at the request of the Australian Local Government Association (ALGA) in preparation for the possibility that the current federal government will proceed with its promise for constitutional reform. The meeting agreed on wording for a change: "within every jurisdiction in Australia there be a system of elected local government". Ideas will be explored at an ALGA summit in Melbourne in December.

Speakers T to B: Greg Craven, Barry O'Keefe and Graham Sansom
Photo courtesy of Tim Gooley, Mosman Council

REGIONAL ACTIVITIES

TRANSPORT AND LANDUSE STUDY

Two studies on transport and landuse were completed during the year. The first documents the transport task for the area and the second establishes criteria to be used when assessing future transport options.

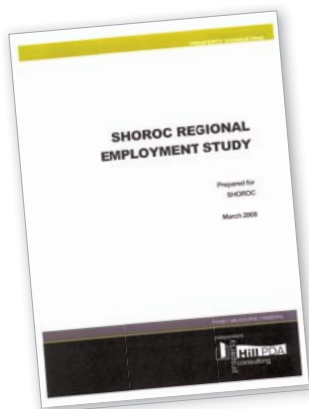
The study noted the important relationship between transport, and a future vision for the area as well as the relationship between transport employment and landuse planning. The study is available on the SHOROC website.

A group called 10,000 Friends of Sydney conducted a forum on Transport in the SHOROC area. The SHOROC President opened the Seminar:



T to B: Transport in Brookvale and Forest View Commercial Park

REGIONAL EMPLOYMENT STUDY



With funding from the Department of Planning, a study was undertaken to identify employment capacity and opportunities for employment growth in the area. At present a high proportion of the local jobs are filled by local residents, however this level of containment is unlikely to be maintained.

The study revealed the close and complex relationship between employment growth, demand for services, demographic change, transport volumes and patterns, housing affordability and other factors.

SHOROC Regional Employment Study

REGIONAL ACTIVITIES

SPORTSGROUND MANAGEMENT

Throughout the year, representatives from member Councils and the Manly Warringah Pittwater Sports Union have worked closely together on a Working Group to consider improved sportsground management practices, improved provision of amenities and facilities and user fees.

From accumulated sports user fees an amenity building was constructed at North Narrabeen Reserve and an existing amenity building at Manly West Park was upgraded. It is expected a further amenity facility at David Thomas Reserve will be completed in early 2009.

A draft handbook on sportsground allocation and usage is near agreement and completion. It sets out principles and conditions related to the use of sportsground and associated facilities, details of Council services for preparation and maintenance of sportsgrounds, sports infrastructure and amenities, allocation arrangements, communication arrangements and sets out a risk management framework.

To ensure the sustainable management of sportsfields and facilities, the Working Group is seeking to establish appropriate maintenance levels and are working towards a fee structure by which users will make an equitable contribution towards maintenance.



Pittwater Rugby Park

REGIONAL ACTIVITIES

A REGIONAL STRATEGY FOR SHOROC

After considering the Transport and Landuse study and the Employment Study the SHOROC Board recognised that these issues cannot be considered in isolation from one another and other factors that shape the region. In March, the Board resolved to proceed with the preparation of a regional strategy that will define a future vision for the area and address issues in relationship to one another. This strategy will seek to gain agreement of member Councils to a vision and key strategies for the area and will be developed over the next two years.



NORTHERN BEACHES HOSPITAL AND NSCCAHS

SHOROC has maintained contact with the CEO of the Northern Sydney Central Coast Area Health Service CEO and his staff to keep abreast of progress on the proposed Northern Beaches Hospital, clinical services planning and proposals for Manly and Mona Vale hospitals. The CEO or his staff are invited to attend Board meetings to provide updates and to allow SHOROC to raise matters of concern as they arise.

Mona Vale Hospital

FINANCIAL MANAGEMENT

SHORE REGIONAL ORGANISATION OF COUNCILS INC

A.B.N. 49 221 846 263

FINANCIAL REPORT FOR PERIOD ENDED 30 JUNE 2008

PROFIT AND LOSS STATEMENT AS AT 30 JUNE 2008

	2008 \$	2007 \$
INCOME		
Contributions from Members	214,545	51,394
Administration Fees	-	10,000
Membership Fees	24	8
	214,569	61,402
OTHER INCOME		
Interest Received	6,450	1,730
	221,019	63,132
EXPENSES		
Accountancy Fees	9,510	950
Advertising	-	4,785
Bank Charges	497	47
Bookkeeping Services	2,645	1,098
Catering	687	698
Consultancy Fees	15,650	16,000
Computer Expenses	-	402
Depreciation	2,165	158
Freight & Cartage	-	450
General Expenses	82	50
Insurance	5,182	6,270
Legal Costs	900	-
Postage	173	319
Printing & Stationery	2,863	344
Rent	18,200	1,330
Salaries & Wages	91,790	27,945
Seminars & Conferences	3,092	1,045
Office Supplies	1,687	-
Superannuation Contributions	29,041	2,946
Telephone	545	196
Travelling Expenses	486	-
	185,195	65,033
Net Income (loss) for the year	35,824	(1,901)

FINANCIAL MANAGEMENT

SHORE REGIONAL ORGANISATION OF COUNCILS INC

A.B.N. 49 221 846 263

BALANCE SHEET AS AT 30 JUNE 2008

	Note	2008 \$	2007 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	2	67,905	48,797
Trade and other receivables	3	68,621	35,367
TOTAL CURRENT ASSETS		136,526	84,164
NON-CURRENT ASSETS			
Property, plant and equipment	4	3,967	8,231
TOTAL NON-CURRENT ASSETS		3,967	8,231
TOTAL ASSETS		140,493	92,395
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	5	106,558	94,292
TOTAL CURRENT LIABILITIES		106,558	94,292
TOTAL LIABILITIES		106,558	94,292
NET ASSETS (LIABILITIES)		33,935	(1,897)
EQUITY			
Member's Contributions	6	12	4
Retained earnings (Accumulated losses)	7	33,923	(1,901)
TOTAL EQUITY		33,935	(1,897)

The accompanying notes form part of these financial statements.
This report is to be read in conjunction with the attached compilation report.

FINANCIAL MANAGEMENT

SHORE REGIONAL ORGANISATION OF COUNCILS INC

A.B.N. 49 221 846 263

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2008

1 Statement of Significant Accounting Policies

This financial report is a special financial report prepared in order to satisfy the financial reporting requirements of the Associations Incorporation Act (New South Wales) 1984. The committee has determined that the Association is not a reporting entity.

The financial report has been prepared in accordance with the requirements of the Associations Incorporation Act (New South Wales) 1984 and the following Australian Accounting Standards:

AASB 112:	Income Taxes
AASB 1031:	Materiality
AASB 110:	Events Occurring after Reporting Date
AASB 117:	Leases

No other applicable Australian Accounting Standards, Urgent Issues Group Consensus Views or other authoritative pronouncements of the Australian Accounting Standards Board have been applied.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values or, except where specifically stated, current valuations of non-current assets.

The following specific accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of this report:

Income Tax

The association is exempt from income tax.

Fixed Assets

Office equipment is carried at cost less, where applicable, any accumulated depreciation and amortisation.

The depreciable amount of all assets are depreciated over the useful lives of the assets to the association commencing from the time the asset is held ready for use.

Leases

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

These notes should be read in conjunction with the attached compilation report of Accountants.

FINANCIAL MANAGEMENT

SHORE REGIONAL ORGANISATION OF COUNCILS INC

A.B.N. 49 221 846 263

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2008

	2008 \$	2007 \$
2 Cash and Cash Equivalents		
Current		
Petty Cash	6	-
Cash at Bank	67,899	48,797
	<u>67,905</u>	<u>48,797</u>
3 Trade and Other Receivables		
Current		
Trade Debtors	44,869	35,355
Other Debtors	23,752	12
	<u>68,621</u>	<u>35,367</u>
4 Property, Plant and Equipment		
Office Furniture & Equipment	6,290	8,389
Less: Accumulated Depreciation	(2,323)	(158)
Total Property, Plant and Equipment	<u>3,967</u>	<u>8,231</u>
5 Trade and Other Payables		
Current		
GST	5,227	(3,022)
Trade Creditors	18,043	41,699
Superannuation Payable	60	-
Provision for Projects	83,228	55,615
	<u>106,558</u>	<u>94,292</u>
6 Issued Capital		
Members' Contribution	12	4
7 Retained Earnings (Accumulated)		
(Accumulated losses) Retained earnings at the beginning of the financial year	(1,901)	-
Net Income (Net loss) for the year	35,824	(1,901)
Retained earnings (Accumulated losses) at the end of the financial year	<u>33,923</u>	<u>(1,901)</u>

8 Provision for Projects

The organisation receives funding from various sources for specific projects, activities and studies carried out for the benefit of member councils. As funding is received, or debtor invoices are raised a liability is recorded in the accounts of SHOROC as "provision for projects". Payments and creditor invoices relating to those projects are charged against the liability, reducing the balance of the provision.

These notes should be read in conjunction with the attached compilation report of Accountants.

FINANCIAL MANAGEMENT

SHORE REGIONAL ORGANISATION OF COUNCILS INC

A.B.N. 49 221 846 263

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2008

9 Sportsfield Project

In accordance with a resolution passed at the GMAC meeting of 15 August 2007, certain monies raised under the Manly Warringah Pittwater Sportsfields Improvement Fund Agreement (2 October 2000 – 2 October 2003) were transferred to SHOROC together with interest accrued until the date of transfer. These funds were deposited into an account styled in the name of "Shore Regional Organisation of Councils Inc (SHOROC) at call deposit". This account was referred to as the "Reserve cheque Account" in the financial statements for the year ended 30 June 2007. As this account is now dedicated to transactions relating to the sportsfield projects, it no longer forms part of the assets of SHOROC and hence is not included in the accompanying financial statements. For the purpose of disclosure the following summary is provided:

Opening Balance	22,682.41
Add: Interest earned	1,069.77
Balance in account owing to SHOROC at 30 June 2008 (refer Note 3)	<u>23,752.18</u>
Add: Receipts	
Transferred by Warringah Council from the Sports Union Reserves Embellishment Fund	597,133.36
Interest	26,835.62
	<u>623,968.98</u>
Less: Payments	647,721.16
To Pittwater Council	153,648.00
To Manly Council	108,834.00
	<u>262,482.00</u>
Balance of account at 30 June 2008	<u>385,239.16</u>

SHORE REGIONAL ORGANISATION OF COUNCILS INC

A.B.N. 49 221 846 263

STATEMENT BY MEMBERS OF THE COMMITTEE

The committee has determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the committee the financial report as set out on pages 1 to 5:

1. Presents a true and fair view of the financial position of Shore Regional Organisation of Councils Inc as at 30 June 2008 and its performance for the year ended on that date.
2. At the date of this statement, there are reasonable grounds to believe that Shore Regional Organisation of Councils Inc will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:

President: 
Peter McDonald

Treasurer: 
Mark Ferguson

Dated this 16 day of October 2008

FINANCIAL MANAGEMENT

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SHORE REGIONAL ORGANISATION OF COUNCILS INC

Report on Financial Report

We have audited the accompanying financial report, being a special purpose financial report, of Shore Regional Organisation of Councils Inc. (the association), which comprises the balance sheet as at 30 June 2008, the profit and loss statement, a summary of significant accounting policies, other explanatory notes and the statement by members of the committee.

Committee's Responsibility for the Financial Report

The committee of the association is responsible for the preparation and fair presentation of the financial report and has determined that the accounting policies described in Note 1 to the financial statements, which form part of the financial report, are consistent with the financial reporting requirements of the Associations Incorporation Act (New South Wales) 1984 and are appropriate to meet the needs of the members. The committee's responsibilities also include establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. No opinion is expressed as to whether the accounting policies used, as described in Note 1 are appropriate to meet the needs of the members. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the committee, as well as evaluating the overall presentation of the financial report.

The financial report has been prepared for distribution to members for the purpose of fulfilling the committee's financial reporting responsibilities under the Associations Incorporation Act (New South Wales) 1984. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which it relates to any person other than the members, or for any purposes other than that for which it was prepared.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the financial report of Shore Regional Organisation of Councils Inc. presents fairly, in all material respects the financial position of Shore Regional Organisation of Councils Inc. as of 30 June 2008 and of its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements.

ISAACS & COLE



Mark Isaacs, CA
Partner
Suite 101, Level 1
696 Pittwater Road
BROOKVALE NSW 2100
Dated: 16 October 2008

MEMBER COUNCILS

MANLY COUNCIL

Council Chambers, 1 Belgrave Street, Manly NSW 2095
(PO Box 82, Manly NSW 1655)

Telephone (02) 9976 1500
Fax (02) 9976 1400

www.manly.nsw.gov.au



MOSMAN MUNICIPAL COUNCIL

Civic Square, Mosman Square, Mosman NSW 2088
(PO Box 211, Spit Junction NSW 2088)

Telephone (02) 9978 4000
Fax (02) 9978 4132

www.mosman.nsw.gov.au



PITTWATER COUNCIL

1 Park Street, Mona Vale NSW 2103
(PO Box 882, Mona Vale NSW 1660)

Telephone (02) 9970 1111
Fax (02) 9970 7150

www.pittwater.nsw.gov.au



WARRINGAH COUNCIL

Civic Centre, 725 Pittwater Road, Dee Why NSW 2099

Telephone (02) 9942 2111
Fax (02) 9971 4522

www.warringah.nsw.gov.au



Warringah Council



SHOROC

Shore Regional Organisation of Councils

*Incorporating Manly, Mosman,
Pittwater & Warringah Councils*

Shore Regional Organisation of Councils

PO Box 1030, Balgowlah NSW 2093 Ph: 02 9976 1438/39 Fx: 02 9907 0793

Email: admin@shoroc.nsw.gov.au Web: www.shoroc.nsw.gov.au