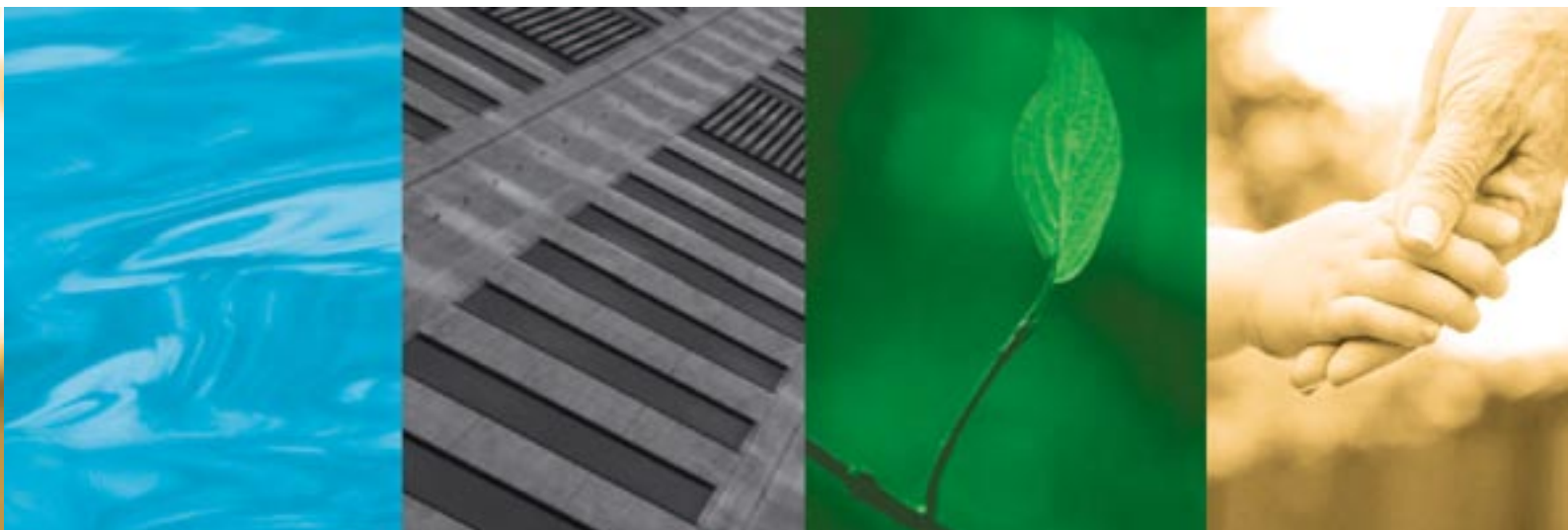


ANNUAL REPORT

2005



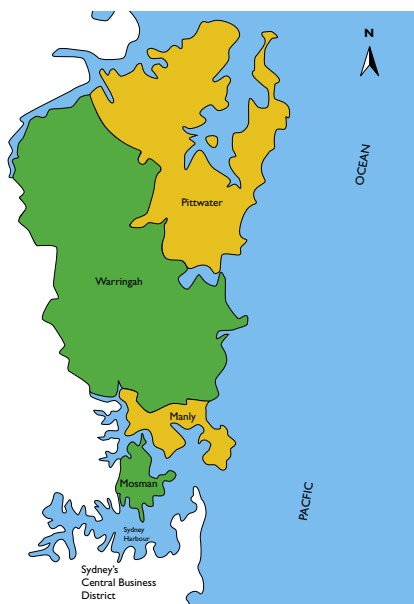
SHOROC

Shore Regional Organisation of Councils

*Incorporating Manly, Mosman,
Pittwater & Warringah Councils*



SHOROC is a co-operative group of councils on Sydney's Northern Beaches representing Mosman, Manly, Pittwater and Warringah and over 250,000 residents



VISION

A strong cooperative group of Councils taking a leading role on issues of regional significance.

MISSION

To value the individuality of member Councils while co-operating to achieve a better deal for the community through networking, resource sharing and lobbying.

OBJECTIVES

Co-operation and Resource Sharing Improving the quality and efficiency of local government service delivery in the SHOROC region.

Advocacy

Effectively representing the social, economic, cultural and environmental interests of local communities.

Strategic Planning

Encouraging sustainable regional development that protects the environment, supports the lifestyle values of residents and facilitates investment in infrastructure and jobs creation.

Organisational Development

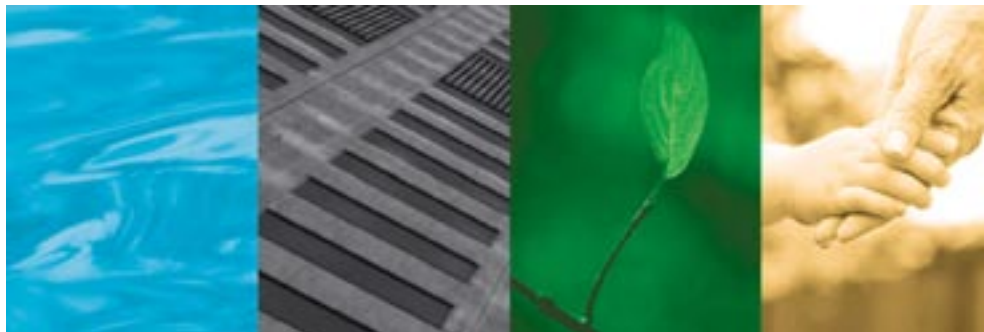
Building a credible and cost effective organisation.

ANNUAL REPORT

2005

CONTENTS

Report from the Chairman.....	4
Executive Committee.....	6
Executive Officer's Report	7
Portfolio Overview.....	8
Planning.....	8
Community.....	10
Environment.....	12
Corporate.....	13
Financial Statement.....	14



REPORT FROM THE CHAIRMAN



Cr Dr Peter Macdonald

SHOROC has continued to support the interests of its members during what can only be described as a ‘roller coaster’ year in terms of advocacy.

In addition to a change in State political leadership, we have experienced State Government Ministerial Portfolio changes resulting in a major re-structure of the Department of Infrastructure Planning & Natural Resources (now the Department of Planning—DoP).

The Metropolitan Strategy initiative of State Government encouraged an even greater focus on regional planning and a renewed commitment from the Metropolitan ROCs to work together. There has been a lot of pressure on staff to keep pace with the new regulatory changes, in particular the implications of the draft Standard LEP for local communities.

An outcome of the Combined ROCs Mayoral Forum in November 2004 was the formation of a ROCs/LGA President’s

Group which has met regularly with the new DoP Director General to discuss ongoing Metro Strategy processes and issues.

There is no doubt that Sydney will continue to grow and increased growth will occur in our region. We will need to manage this growth responsibly, ensuring that the number of new dwellings is matched by employment opportunities and improved infrastructure and transport services.

In March 2005 SHOROC convened an historic meeting of our combined councils to consider the Metro Strategy implications for our region. The Metro Strategy Director Kate Foy and members of her team presented an overview of the proposed strategy.

As a result, SHOROC formed a Metro Strategy working group lead by our Planning Portfolio General Manager Angus Gordon to undertake a regional inventory of residential and commercial centres.

The results of this initial work have been endorsed by our Executive; however, the inventory is inconclusive as we do not have an Employment Strategy for the region and without this information we are unable to predict the level of containment that we should aim to achieve.

We have written to the new DoP Director General Sam Haddad seeking funding support for the development of both our Employment Strategy and Integrated Transport Plan out of Planning Reform Funding. This was an undertaking given to us by Jennifer Westacott before her departure in October 2005.

SHOROC finalised the Waste Service NSW contract late last year providing at least ten years surety for disposal of our domestic putrescible waste. We are conducting further investigations for the future development of an AWT facility in the region.

Transport continued to be a major focus. We made good progress towards developing an Integrated Regional Transport Strategy and a Partnership Agreement with DIPNR and other transport providers until, for reasons out of our control, the process was once again stalled. However, we are continuing to lobby the State Government to fund major transport corridor, intersection and wharf upgrades. We are also liaising with our NSROC neighbours on transport issues.

The region celebrated the opening of the Warriewood Park'n'Ride facility; however, there were a few hurdles to overcome in order to improve the efficiency of this operation.

We are currently undertaking a mapping of our regional cycleways network which involves linking current plans across council boundaries and resolving network issues such as main road intersections. In this way we will identify any major gaps in our network. It is envisaged that this information will give councils an advantage when applying for funding for future implementation.

Last year Manly Council resolved to ban smoking on beaches and member Councils decided to follow their lead. A recent customer satisfaction survey of Manly residents showed that 92% of residents know about the smoke free beaches.

Water cycle management priorities for Sydney are another important focus for us all. It is generally accepted that all water systems must be managed in accordance with their boundaries (catchments, groundwater aquifers, sewerage systems). We also know that each system interrelates and cannot be viewed in isolation. There is still much that can be achieved in partnership with the appropriate agencies and for this reason I have requested that the Sydney Coastal Council Group and Manly Council host a meeting of ROCs to consider our Metropolitan water issues.

I applaud the development of the No Regrets Safe Party Tips booklet and distribution to young people throughout the region. It's a great effort from staff!

Information sharing is an important part of our function and the Combined Councils Regional Forum in late November will provide another opportunity to inform elected members of our progress and to engage them in meaningful discussion of regional issues.

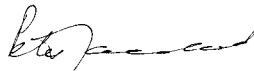
Once again, I wish to acknowledge the important contribution by elected members and staff in regional initiatives and, recognising the resource requirements to deliver many of these projects, request that SHOROC projects are identified in our respective Management Plans. Thanks again to all Councils for their ready contribution of venues and expertise.

I have appreciated the ongoing assistance of our State and Federal Members in advocating on behalf of our region and take this opportunity to thank them.

Thanks also to the many community representatives who have contributed their time for projects benefiting the region.

I wish to thank the General Manager's Advisory Group for championing regional projects and to acknowledge the valuable contribution by Angus Gordon, who resigned as Pittwater General Manager this year for health reasons. We welcome Mark Ferguson to the Executive team.

Lastly, I wish to thank the members of the Executive, including outgoing members Cr Shirley Jenkins and Cr Lynne Czinner, for their enthusiastic participation; and to thank the Executive Officer Margie Brown for supporting me in this role.



Councillor Dr Peter Macdonald
Mayor of Manly

EXECUTIVE COMMITTEE MEMBERS

Manly Council

Cr Dr Peter Macdonald
Mayor of Manly
SHOROC Chair



Mr Henry Wong
General Manager
Manly



Warringah Council

Mr Dick Persson
Warringah Administrator



Mr Stephen Blackadder
General Manager
Warringah



Mosman Council

Cr Denise Wilton
Mayor of Mosman



Mr Viv May
General Manager
Mosman



Pittwater Council

Cr Alex McTaggart
Mayor of Pittwater



Mr Mark Ferguson
General Manager
Pittwater



EXECUTIVE OFFICER'S REPORT

This has been another busy and yet rewarding year progressing many important regional initiatives with the full support of the General Managers and our Executive.

An extraordinary amount of time has been spent attending State Government lead briefings and workshops in relation to the implications of the Metro Strategy for local government.

While we recognise the need to streamline the planning functions across the state, regional and local domains there are still concerns in relation to the Draft Standard LEP. Councils individually and collectively have identified their issues in recent submissions to the Department of Planning.

Through continued lobbying, SHOROC has advocated for closer partnership between the State Government, the ROCs and the LGA. Local government will play a pivotal role in implementing the Metro Strategy and therefore we are more than just a stakeholder.

In February 2005 we launched our new logo and Autumn newsletter. The Winter and Spring editions followed in May and October respectively, with the Summer edition due in December 2005.

I have continued to represent the organisation as regional representative on the GROW Northern Sydney Working Group and as an appointee to the TAFE Northern Sydney Institute Advisory Committee.

SHOROC participated as a major sponsor for the Institute's Excellence Awards 2005 directly benefiting students attending the Northern Beaches campus.

SHOROC achievements and current projects are outlined briefly under each of the four portfolio headings in this Report.

I would like to thank our elected members and professional officers for their valuable contribution to the SHOROC working groups and the positive energy they bring to the table. Without their assistance our organisation could not achieve the desired project outcomes.

Lastly, I would like to thank Stephen Blackadder and our host Warringah Council for providing ongoing administrative support. Council staff are always friendly and helpful.

As you are aware, the SHOROC secretariat has been operating without an administrative officer for over two years. I am pleased to advise that we have appointed Andrea Dawson as the new Administrative Project Officer.

Andrea will provide assistance in a part-time capacity (2 days per week) commencing late November 2005.

We look forward to the future challenges in supporting the Executive and progressing regional initiatives.



Margie Brown
Executive Officer

PORTFOLIO OVERVIEW – PLANNING

The Pittwater General Manager, Mark Ferguson (formerly Angus Gordon) provides guidance for a number of important planning initiatives.

Integrated Local Transport Plan

SHOROC has continued to advocate for improved transport services and improved roads within and into our region.

Ongoing negotiations resulted in joint meetings with major transport providers, coordinated by the Department of Infrastructure Planning and Natural Resources.

The newly established Department of Planning Transport Division has recently renewed discussions in relation to developing a 'Partnership Agreement' to guide transport planning in the region. SHOROC has requested State Planning Reform Funding assistance to prepare a Regional Integrated Transport Strategy

It is proposed that we should review the SHOROC Transport Policy in the new year.

Regional Cycleways Mapping

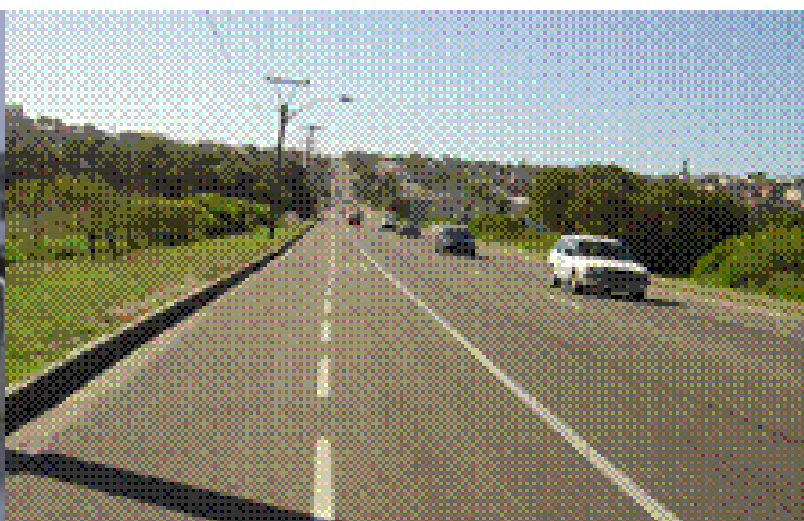
SHOROC commissioned consultants PBAI to map our regional cycleways network, which involved linking current plans across council boundaries in order to identify any gaps in the network. This information will be used to cost future infrastructure needs and should give councils an advantage when applying for funding support for implementation.

We are also considering signage, mapping and education support to enhance the network for users.

Regional Inventory

The Metro Strategy working group has completed the first stage of this work; however, the results are inconclusive because of the lack of information relating to our current commercial capacity and future employment potential for the region.

We are awaiting further advice from the DoP Metro Strategy Director; however, we understand the Sub-regional planning timeframe has been extended until June 2006.



Regional Demographics

Stage one (Profile) and two (Atlas) are almost complete in the development of our new planning tool. This is being undertaken in association with .id (informed decisions) and will enable Councils to more easily monitor emerging demographics.

It's important that we understand community characteristics and how they are changing to inform our strategic and local planning processes. Demographics data is used in all council's statutory reporting – Management Plans, Social Plans, Environmental Plans, Cultural Plans and in resource allocations. The new demographics tool will ensure everyone is working from the same consistent and comprehensive information base.

This information guides the sustainable provision of community services and facilities and will provide a powerful tool to support regional advocacy.

Information for individual council areas will be easily accessible via direct link from Councils own website. Residents will be able to access this information too and this should assist staff who attend to enquiries for statistical data.

Over 70 local government and 40 state government and private sector organisations have already undertaken similar work.



L to R: Cr Lynne Czinner , Major of Pittwater, Mr Norman Rich and Mr Joe Tripodi, Parliamentary Secretary to Minister for Transport Services.

Warriewood Park'n'ride Opening

Following SHOROC representations to the Director Transport, Department of Infrastructure Planning and Natural Resources, the State Government contributed \$540,000 towards the development of the new Warriewood Park'n'Ride facility.

It was officially opened on 8 December 2004.

However, there are still some issues with the operation of the facility that are being addressed through the Manager of Mona Vale Depot. He has requested an administrative adjustment to fares and schedule improvements.

SHOROC and Councils are continuing to monitor this progress..

PORTFOLIO OVERVIEW – COMMUNITY

This portfolio is championed by the Warringah General Manager, Stephen Blackadder, assisted by a strategic working group.

The major focus within the Community Portfolio has been the areas of Child Care Services, Local Transport, Youth and Recreation and Crime Prevention and Safe Communities.

Child Care Services Project

During 2004/2005, considerable progress was made by the Child Care Services working group convened by Kay Clarke Director Community Development Mosman. This included a mapping exercise that resulted in changes to Pittwater Council LEP to include 6A Zones (schools, hospitals etc) as permissible zones for child care centres in the future. Mosman is also reviewing permissible use zones for child care centres within their LEP.

Draft guidelines "How to Set Up a Child Care Centre" written by Danielle Dunford (formerly Pittwater now with Mosman Council) were reviewed and two additional sections, "Who can Operate a Child care Centre" and "Making Changes to an Existing Child Care Centre", have been incorporated.

Details are provided on the SHOROC website.

Family Day Care

The Community Portfolio is continuing to focus on Family Day Care services and a working group convened by Lindsay Godfrey Pittwater has been established to consider future opportunities for regional collaboration.

The working group is expected to report back to the General Managers Advisory Committee in early December 2005.

Sportsfields Review

SHOROC has commissioned Melbourne based consultants Thompson Tregear Pty Ltd to complete our Sportsfields Review.

Professional officers have been asked to provide further input to this process and we appreciate the time and resources to allow us to meet new deadlines.

The final draft report will be completed for presentation to our Executive at our first meeting in February 2006.

The SHOROC vision for regional child care services is to have sufficient numbers and types of high quality child care facilities to meet the needs of families and workers throughout the region, including those who require access to affordable places.

Crime Prevention & Safe Community Projects

Community consultations for the development of Crime Prevention Plans and Social Plans across the SHOROC region revealed that anti-social behaviour, malicious damage (vandalism), drug and alcohol related crime, violence, drink driving and the fear of crime are priority issues in planning for safer communities, particularly with our young people in mind.

The Safe Community Steering Committee is chaired by the Executive Officer and representatives include Leanne Martin (Manly), Susan Gomola (Warringah), Sue Johansson (Pittwater), Nick de Brett (Mosman) and Margaret Armstrong and Melissa Palermo (Northern Beaches Health Promotions). Other agencies including the NSW Police, regional community and youth organisations, education providers and Drug and Alcohol counselling services provide ongoing advice and assistance.

Youth R.I.S.C. Project

This is a concept to coordinate youth entertainment linked to late night transport options, including an education component that will provide young people with strategies to reduce their risk of becoming involved in crime or becoming a victim of crime.

The Committee is seeking funding for this innovative project.

Members of the SHOROC Executive

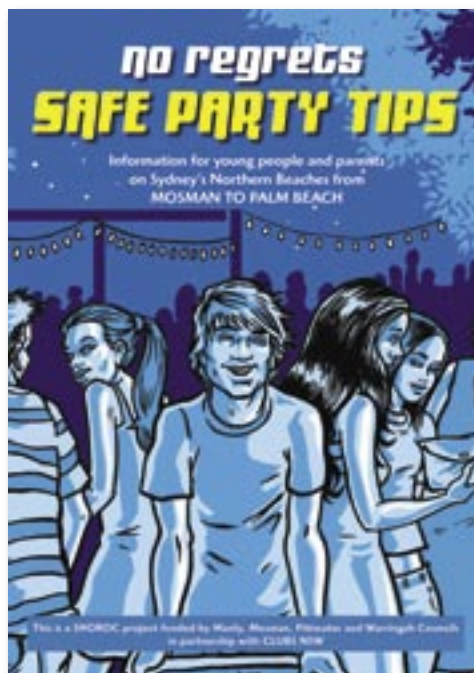
L to R: Dick Persson, Mayor Denise Wilton, Mayor Alex McTaggart and SHOROC Chair, Mayor Dr Peter Macdonald.



No Regrets 'Safe Party Tips'

SHOROC was pleased to support the production of the No Regrets Safe Party Tips booklet. The booklet was launched at the 2005 Pittwater Youth Forum by the Mayor of Pittwater Cr Alex McTaggart.

Our Executive welcomed Clubs NSW as a new funding partner and the support we received from other agencies for such a worthwhile project focussing on safe partying strategies to protect our young people.



PORTFOLIO OVERVIEW – ENVIRONMENT

The Manly General Manager Henry Wong guides the Environment Portfolio assisted by a strategic working group.

Launch of the Smoke Free ‘Cleaner, Healthier, Happier’ Campaign

Lead by Manly Council SHOROC members adopted various strategies to ban smoking on beaches within specific areas.

This resulted in a joint campaign, developed in cooperation with the Cancer Council of NSW which was launched on 1 December 2004.

In supporting the smoking ban on beaches Councils also considered the need to control smoking in other recreational use areas, including children’s play areas, alfresco dining areas and Council sporting grounds and sportsfields.



L to R: Cr Andrew Brown, Cr Barbara Aird, Cr Lynne Czinner, Dick Persson, Dr Andrew Penman, CEO Cancer Council of NSW, Cr Shirley Jenkins, and Cr Dr Peter Macdonald.

SHOROC Supports Skyjuice Safe Drinking Water Project

Twelve months on and one of the major challenges in most Tsunami affected regions is access to clean drinking water.

SHOROC councils are taking the initiative by supporting the Skyjuice Foundation and contributing towards the installation of a water treatment plant in Indonesia.

There was an official show of support for the initiative at a launch at Mosman Council in October 2005.

The first Skyjuice showcase plant in Indonesia will be demonstrated in a school community in Meulaboh, Bandeh Aceh, a community which is receiving aid through the AID-4 program.



Skyjuice Founder Rhett Butler (bottom R) demonstrates the water treatment technology for SHOROC delegation (L to R) including Pittwater Mayor Cr Alex McTaggart, Mosman Mayor Cr Denise Wilton, Cr Shirley Jenkins, Cr Patricia Harvey, Cr Anne Connon, Cr Simon Menzies and Pittwater Cr Lynne Czinner.

PORTFOLIO OVERVIEW – CORPORATE

The Corporate Portfolio is championed by the Mosman General Manager Viv May.

A number of working groups including the Asset Management & Services, Government Assistance, Research and Development and Human Resources have considered issues of common interest relating to policy review and opportunities for knowledge sharing and joint venture.

The SHOROC Street Lighting working group has held ongoing discussions with Energy Australia on how to improve levels of service.

During the last year SHOROC has jointly tendered for:

- Asphalt resurfacing
- Supply/maintenance of new parking meters and cash collections
- Provision of banking services & collection services.

Our Governance Network Group considered the Freedom of Information/Privacy Act and lodged a submission with the Minister for changes to Section 12 of the Local Government Act to incorporate Freedom of Information and Privacy Act provisions.

The SHOROC HR Managers group organised a joint team to compete in the LGMA Management Challenge during March 2005. This provided opportunity for staff development and networking and the team performed well.

Waste Service Agreement

Late last year Waste Service NSW and SHOROC completed a ten-year waste treatment agreement they hope will lead to the introduction of an environmentally sustainable, Alternative Waste Technology (AWT) treatment process in the region.

SHOROC Councils are still investigating the potential to locate an AWT in the region. However, at this time no AWT constructed in Australia meets the SHOROC standard of operation.

Accordingly there are long term benefits in continuing to focus on reducing the resource content from the domestic garbage bin. This benefit applies even in the event an AWT is constructed in the region

A SHOROC cross-Council working group has been formed to consider the methodology for auditing and continuing to monitor the content of our domestic garbage.



Pictured Front L to R:

Cr Peter Macdonald, Mayor of Manly; Cr Lynne Czinner, Mayor of Pittwater; Cr Shirley Jenkins, Mayor of Mosman;

Back L to R:

Mr Dick Persson, Warringah Administrator and Mr Ken Kanofski, CEO Waste Service NSW.

FINANCIAL STATEMENT

Year Ended 30th June 2005

EXPENDITURE

Employee Costs.....	74,163.66
Redundancy/Severance.....	9,591.69
Seminars & Conferences.....	2,140.19
Office Products (Stationery/Paper).....	739.63
Consultancies.....	5,380.00
External Printing Services.....	1,629.96
External Catering Services.....	1,513.25
Legal Services – Consultant.....	283.28
Telephone Charges.....	1,219.07
Mobile Phone Charges.....	975.81
Courier Services.....	4.45
Postage.....	155.01
Promotional (logo/template design).....	2,259.00
Advertising – Other (newsletter).....	1,235.04
Sustenance (Food).....	249.50
Internal Fleet Charge.....	13,814.70
Travelling.....	524.47
Overhead Charge.....	12,445.71
Internal Catering.....	2,317.33
Internal Printing.....	1,445.22
Transfers to Reserves.....	68,678.73
Revenue SubTotal	200,765.70

REVENUE

Operating Contributions (Non-GST).....	-65,956.00
Operating Contributions (GST).....	-130,187.30
Private Use Car Scheme Fees.....	-4,622.40
Revenue SubTotal	-200,765.70

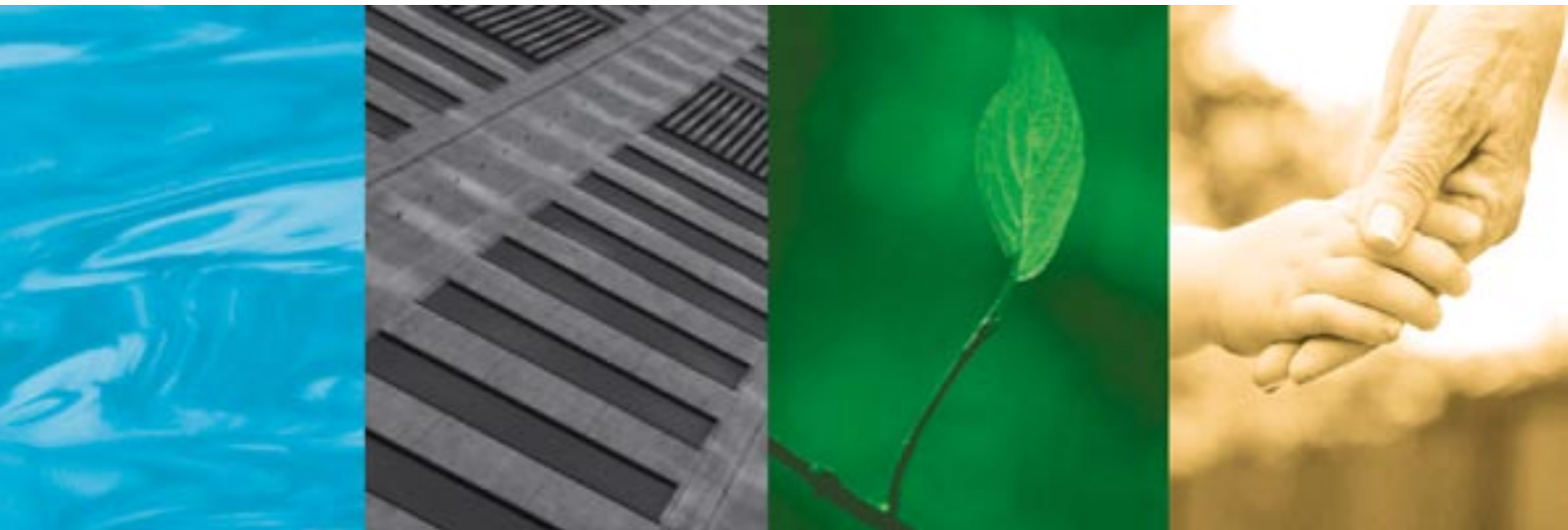
TOTAL..... **0**



SHOROC

Shore Regional Organisation of Councils

*Incorporating Manly, Mosman,
Pittwater & Warringah Councils*



Shore Regional Organisation of Councils

PO Box 1004, Dee Why NSW 2099

Ph: 02 9982 3178

Fx: 02 9942 2164

Email: secretariat@shoroc.nsw.gov.au

Web: www.shoroc.nsw.gov.au